



A systems innovation from the Xamayca Foundation

REWIRING HEALTH

The Digital Health Equity Loop (DHEL) Framework for Regenerative Care in Resource Challenged Regions

From Access to Empowerment. Healthcare Rewired for All.

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Abstract

The digital health equity loop (DHEL) framework considers healthcare delivery in resource constrained environments through a multilayered, cyclical, systems based approach anchored in telemedicine. Rather than viewing digitally focused healthcare efforts as an addendum or peripheral tool, DHEL views and integrates it as a foundational element of primary care, facilitating access, prevention, triage, integration, and continuity in a patient focused care delivery framework across five interconnected layers. DHEL considers principles such as equity, human centered design, and adaptive governance as core. The framework responds to structural gaps in healthcare by leveraging widely accessible technologies like mobile phones, community based engagement, and interoperable digital infrastructure to facilitate care delivery and reach.

The modular nature of the framework allows for local adaptation so that there can be right sizing in local contexts. While the framework is layered, it is not monolithic, and each layer can be designed in various ways to meet the outcomes proposed. DHEL is envisioned as a scalable approach to meeting healthcare needs in diverse environments. The details of this paper present DHEL as a vision and a roadmap for building and implementing thoughtful, inclusive, resilient health ecosystems. It outlines critical design principles, enabling factors, and open questions, particularly around integration governance and self custody of health records that, crucially, must be addressed but within local contexts to bring this model to life. DHEL goes beyond technological intervention and is a call to design healthcare that meets people where they are digitally, culturally, and systemically.

Introduction

The stark reality of healthcare systems in developing countries is typically characterized by limited access, unpredictable availability, and questionable quality of care. These realities are shaped by a confluence of persistent structural limitations. These include but are not limited to aging and underfunded physical infrastructure, persistent critical shortages of qualified and varied skill sets of healthcare professionals, fragmented service delivery, expensive service acquisition for those in need, and challenging geographical issues that disproportionately affect rural, remote, and low-income populations. These challenges are further compounded by the realities faced by developing economies that are not expansive and diverse in their output, and as such face vexing issues relating to the development, scalability, and maintenance of robust, resilient health systems. Despite ongoing investments and continuous policy reforms, the overall trajectory of healthcare equity and efficiency in these scenarios remains significantly challenged, and the gulf between urban and rural healthcare access continues to widen. Traditional delivery models, which rely heavily on a centralized system characterized by stratified and loosely networked infrastructure and operate exclusively on in-person interactions, have failed to fully adapt to meet the needs of these increasingly mobile and traditionally distributed populations.

In the face of these challenging realities for those who rely on these systems for service acquisition, a transformative opportunity has taken shape. The rapid and ubiquitous adoption of smartphones and mobile internet technologies. A confluence of things has led to the rapid pace of mobile phone penetration across the globe. A significant amount of web traffic is generated via smartphone ubiquity. A concerted effort to drive investment in wired and wireless internet access infrastructure has paid dividends in the form of access and, coupled with the commoditization of advanced smartphones, which has made them affordable, even in challenged economies, has been a boon. Similar trends are typified across developing regions globally, as mobile devices have become the de facto point of contact with digital services. In these populations, smartphones are not just a communication device but also the gateway to information, financial services, education, and increasingly, health information. This presents an opportunity to rethink and reimagine how healthcare can be accessed, delivered, and sustained. The convergence of digital connectivity and healthcare needs opens a powerful window in these localities to reshape healthcare delivery paradigms around hospitals or clinics and devices people already own and use daily.

Telemedicine, the remote delivery of health services including but not limited to consultations, diagnostics, and monitoring via digital and telecommunications platforms, has gained significant traction globally. This reality was quickened and necessitated as a public health measure in the global response to the COVID-19 pandemic. During the pandemic, as social distancing was mandated in response, telemedicine transformed from a niche convenience into a primary care delivery method. In developed economies, robust digital ecosystems drove the rapid adoption and institutionalization of telehealth practices. However, telemedicine remains underdeveloped, under-integrated, and underutilized in many developing and low-income economies. It is typically treated as a peripheral or temporary fix. Even worse, in some scenarios, it is viewed as a luxury service rather than as a legitimate and sustainable cornerstone of modern healthcare

delivery. This misalignment overlooks the potential for telemedicine to fundamentally and dramatically reshape healthcare access, especially in contexts where expanding traditional infrastructure is prohibitively expensive or logistically unrealistic.

This paper promotes the idea that telemedicine should not be viewed as a fallback or emergency tool for developing regions but as a primary vehicle for care delivery. It should serve as the connective tissue between individuals and health systems, enabling not just one-off interactions but long-term engagement across the continuum of care. We propose a comprehensive DHEL framework to enable and hasten this transformation. DHEL is a layered, mobile-first model that organizes healthcare delivery into five interlocking components. These are;

1. Access
2. Prevention
3. Entry
4. Integration
5. Continuity.

Drawing inspiration from systems thinking frameworks such as Donut Economics and the Circular Economy, DHEL reimagines health systems as regenerative, digitally enabled loops capable of scaling inclusively, operating with fewer physical dependencies, and centering equity and sustainability by design.

The DHEL framework addresses core organizational and logistical opportunities relevant to developing economies. It accepts the realities of connectivity via smartphone ubiquity, where mobile and internet connectivity infrastructure is robust. It seeks to use that as a key component to address healthcare systems that remain fragmented and resource-constrained. Addressing an inherent healthcare divide and disparity in the quality of care access. In these settings, a digitally driven approach that recognizes the importance of and elevates preventative care and education as both pragmatic and essential is key. By embedding digital access and enabling tools such as artificial intelligence (AI) powered triage, mobile-enabled diagnostics, e-prescription systems, and community-based health education into a unified model, DHEL provides a path toward scalable, equitable care. As a key concept, the DHEL framework recognizes that meaningful transformation in healthcare delivery goes beyond smartphone apps and devices. It necessitates human-centered design approaches, local integration with the existing health infrastructure, thoughtful governmental policy alignment, and public trust. For example, community health workers (CHWs) can play a vital bridging role between digital services and real-world healthcare, expanding the diversity of skills and ensuring that the system remains inclusive, empathetic, and grounded in lived realities

The DHEL model advances a vision in which healthcare becomes effortlessly accessible, continuous, proactive, and embedded into daily life. Instead of treating illness episodically and reactively, the model prioritizes prevention, early detection, and long-term management delivered through platforms that are accessible and familiar to most people in their homes,

communities, and on the go. The framework positions digital health equity and access as a core foundational principle. It prioritizes inclusive access, language and literacy considerations, affordability considerations, and seamless and integrated provider participation at all layers. These components are especially crucial in developing economies, where economic disparities and rural isolation often create additional barriers to care. These barriers, however, are not insurmountable, just as they are not easily remediated. Through an integrated, concerted effort that leverages learned behavior and familiarity with smart devices, healthcare access can be transformed and integrated into daily living and consideration instead of an unfortunate interruptive occurrence to be addressed.

The particulars of this paper review the current state of telemedicine in resource constrained and developing contexts. It highlights the opportunities to be seized upon as a result of broad connectivity and device access to solve issues present as a result of persistent gaps in service delivery. The DHEL framework is laid out in descriptive detail by examining its core components and theoretical underpinnings. The framework is then envisioned in a low-income context, demonstrating the practical relevance of the framework along with the potential policy implications. The paper concludes with strategic recommendations for the core participants to drive the DHEL framework. These participants are primarily identified as governments, development agencies, NGOs and nonprofits, health systems, private industries, educational institutions, and digital health innovators. DHEL positionally seeks to rewire the outlook relative to healthcare systems from the device outward and create a sustainable path toward universal health access in developing economies.

Framing the Opportunity Through Insights from Global Telemedicine and Health Equity Models

Telemedicine has become a promising strategy in the global health arena. Its promise centers on its ability to transform care delivery in low-resource and underserved regions. Studies worldwide have indicated that digital telemedicine platforms are feasible and can be highly impactful when implemented with appropriate contextual adaptation. The cadre of services that can be delivered is also significant, which is important to note as the lack of in-person interactions is often viewed as a shortcoming. Properly contextualizing telemedicine for what it can inherently provide in relation to services, especially in rural or hard-to-reach areas, is an important step in how its potential is brought to fruition. Telemedicine can eliminate and diminish patient travel time, alleviate the pressure on overburdened centralized hospitals and clinics that are typically under-resourced in equipment and personnel, increase access to specialists via remote interactions, and improve overall continuity of care. A systematic review by Kruse et al. (2018) found consistent evidence that telemedicine interventions can enhance chronic disease management, reduce healthcare costs, and improve patient satisfaction, especially when integrated into primary care workflows.

As part of the urgent and dynamic response to the COVID-19 pandemic, according to the World Health Organization (2020), more than twenty five percent of countries pivoted to telemedicine

platforms out of necessity to support patients with non-communicable diseases. The success of this strategy varied widely based on resources and capabilities. More advanced countries with available infrastructure, established health information systems, and mature regulatory frameworks fared well in their effort. Developing nations, in contrast, faced constraints such as intermittent connectivity, high mobile data costs, inadequate workforce training, and insufficient governance protocols. Even so, examples of successful telemedicine implementations in developing countries continue to grow and lend credence to these regions' ability to overcome inherent implementation challenges. India's national teleconsultation initiative, eSanjeevani, is an ambitious public sector model with over 200 million consultations attributed to it as of 2023. eSanjeevani's success provides a model for meaningful and thoughtful government-led digital health platforms to bridge health access gaps, especially in rural populations (Ministry of Health and Family Welfare, 2023). Similarly, Kenya's mHealth ecosystem has shown success through a mix of private sector innovation and nonprofit initiatives, offering services ranging from maternal health support to chronic disease management. These successes have been delivered through focused tools such as mMitra and Afya Pap. They illustrate the importance of thoughtful, targeted investment, public and private partnerships, and inclusive design. Additionally, they demonstrate how telemedicine can effectively be the backbone for health delivery, access, and outcomes.

Equity is rightfully a cornerstone concern in the conversations around telemedicine. The Broadband Commission for Sustainable Development (2020) argues that access to telemedicine tools is not merely about technological availability but is mediated by other important factors, such as socioeconomic status, gender, age, and digital literacy. Nuanced realities, such as the gender gap in smartphone ownership and usage, persist in many developing countries. In a telemedicine context, this reality would disproportionately limit women's access to telehealth services. Digital health equity, therefore, must account for innate systemic barriers by ensuring that tools are affordable, culturally appropriate, accessible in multiple languages where required, and supported by local health workers.

Community Health Workers are increasingly viewed as critical contributors in extending the reach of care through telemedicine. Research by Agarwal et al. (2021) shows that CHWs properly equipped with mobile and digital tools can facilitate digital inclusion and act as connectors between virtual and physical care systems. In parts of Africa and Latin America, CHWs have typically used apps for important tracking and engagements such as maternal and child health tracking, diseases such as tuberculosis, treatment adherence, and information collection for disease surveillance and community well-being. These interventions highlight how low-tech but well-integrated solutions can enhance the efficacy and equity of digital health models.

The pervasive nature of technological advances such as smartphones, high-speed connectivity, and cloud computing are not the only technologies that bring opportunities for robust telemedicine experiences. The emergence of transformative technologies such as AI can act as a force multiplier in the telemedicine landscape. According to Topol (2019), the existence of AI-powered tools can help to positively impact telemedicine. AI can help create automated

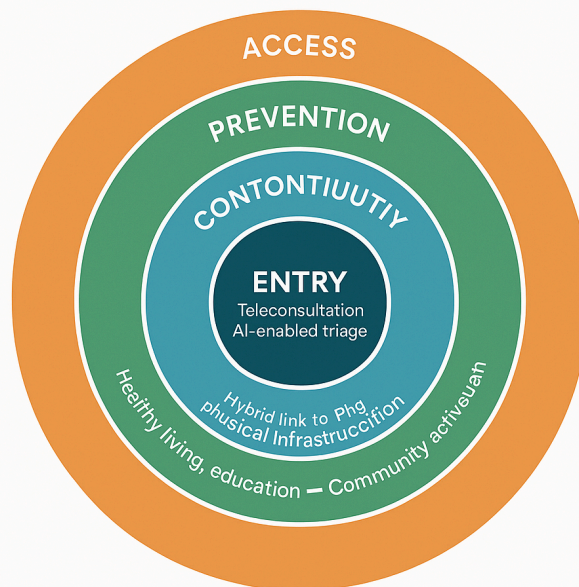
symptom analysis tools, health decision support, case analysis, aid research, as well as help close skills gaps in these regions. AI, however, is not a panacea and comes with its own set of risks to be meaningfully and intentionally ameliorated. These include algorithmic bias, explainability, and data privacy, which are core concerns. Tools used to drive positive telemedicine outcomes must be created through thoughtful design and not introduce problematic scenarios such as health inequalities that effectively diminish the advances in care. These challenges point to the need for modern governance regulatory frameworks that consider the risks as much as the rewards. A lack of clear telemedicine laws, credentialing standards, and reimbursement mechanisms in many developing countries stymies the scale and sustainability of virtual care.

Many developing countries do not have comprehensive codified strictures for telehealth, making it difficult to regulate quality, ensure patient data security, and standardize care across providers. Preventive education can play a critical role in telemedicine ecosystems. The inherent challenges that exist in developing localities that prevent the modernization of existing health systems point to a required focus. That on preventative care as an integrative part of focused health outcomes in these areas. Digital platforms present exciting and impactful telemedicine opportunities for health education and promotion. Smart and computing devices provide direct communication channels such as push and app notifications, encrypted private messaging, and automated chatbots that easily and precisely reach individuals and broad and discrete populations. Content diversification is also a plus with text, video, and images that can also be generated with the use of AI at scale. Content consumption strategies such as social learning and gamification can break down siloed learning and drive engagement. According to UNICEF (2021), during the COVID-19 pandemic, mobile public health education was very effective and, at times, outperformed traditional media channels in reach and engagement. Integrating prevention into telemedicine platforms aligns with broader public health goals and contributes to long-term health system resilience.

Framework Overview of The Digital Health Equity Loop (DHEL)

The DHEL is a layered conceptual framework that suggests a structured approach to healthcare access and delivery in developing countries. DHEL is based on a layered, mobile-first continuum of care focusing on equity, accessibility, and sustainability in healthcare delivery. Rather than viewing telemedicine as an ancillary and unfocused solution, DHEL positions it as the primary interface for initiating, coordinating, and maintaining care. The framework is structured as a series of five layered and interconnected rings. These are access, prevention, entry, integration, and continuity. Each layer represents a critical function in a self-reinforcing ecosystem. These rings are not necessarily sequential stages but dynamically interrelated components of a living system where people, technology, and health services interact in real time. In practice, the DHEL envisions a working ecosystem of services and service providers, be they public, private, NGO, or nonprofit, that can be disparate or related in their ownership and function, but congruent in how they integrate and correlate in adherence to the framework to meet the needs of populations in need of services and drive positive health outcomes.

DIGITAL HEALTH EQUITY LOOP



Ubiquity of Smart Devices
and Connectivity Infrastructure

The Access Ring: A Focus on Enabling Infrastructure

The access ring defines the core enabling infrastructure of the DHEL framework. This foundational ring establishes the environment for digital healthcare and the success and scope of its implementation more than any other layer determines the reach of any DHEL-based effort in any economic context. It encompasses core technological infrastructure that includes wired or wireless broadband access via telecom reach and smart device access, typically smartphones. It can include tablets, computers, and even special purpose smart devices where meaningful and relevant. There are also nuanced considerations that align deeply with the imperative of infrastructure. These are affordability considerations with data, telecom access, and end-user smart device acquisition. In poor economies, this is a critical consideration that also affects reach. Digital literacy is also important and enables more people to participate in digital health access. Programs to educate populations and ensure participation must also be prioritized in DHEL-enabled contexts. Without these building blocks, digital health cannot function equitably and suffers the vagaries of the digital divide that deprives those who could benefit most of access. Solutions to ensure success in resolving some of these issues for underserved

populations can include approaches such as zero-rating essential health apps, public-private telecom partnerships, device donation programs, and inclusive UI/UX design for people with low literacy or disabilities, which are critical interventions.

Zero rating programs are initiatives designed to provide resource challenged populations with free access to certain online services without accruing data cost. These programs are typically offered via partnerships between telecom operators, governments, non-profit organizations, and private companies. The primary goal is to create solutions that can bridge the digital divide by helping underserved and economically challenged populations. These typically include low-income individuals, students, and rural communities, who face cost barriers to essential online resources. Zero rating programs often cover key information access areas like education, healthcare, job opportunities, and government information. These programs can be especially impactful in developing regions with limited or expensive internet access. These partnerships require committed participants, as the revenue imperative for companies is often stronger than their desire to help. Governments in the developing regions can think holistically about telecom governance and how targeted and meaningful zero rating regulation, when tied to frameworks such as DHEL, can create more equitable access to information and services. Particularly so for communities that face systemic barriers to connectivity. Approaches to successful zero rating social programs can be realized through programs, which are usually public-private telecom partnerships or government regulations, and the outlook of the program can vary significantly resulting from the model employed.

When zero rating programs are established as a result of public and private partnerships, there is usually voluntary participation by all involved. These are usually driven by telecom organizations, sometimes a tech platform or nonprofit organization. These partnerships address a specific public need tied to information access. When governments are part of the equation, this eases the cost burden on the partnership. For example, a ministry of education might partner to offer students free access to e-learning platforms. On the private side of the equation, these programs are often funded through corporate social responsibility budgets or donor support, and they can be launched quickly in response to urgent needs, such as during a pandemic or a natural disaster. Outside of voluntary partnerships, zero rating programs are also established via governmental regulatory frameworks, where regulators set formal rules that permit, restrict, or mandate such services.

In some scenarios, regulators allow telecom companies to offer zero-rated content if they are so inclined, as long as certain conditions are met. These are often related to transparency and equal access for all in an effort to ensure that consumers are protected and a fair and healthy competitive environment is maintained. In other cases, governments may go a step further and require telecom operators to provide free access to specifically indicated types of content that are in the interest of the public, like educational or health applications and content, as part of their universal service obligations. On the other end of the spectrum, there are some countries, such as India and Chile, that have banned zero rating entirely, posing the argument that it violates the idea of net neutrality and the principle that all internet traffic should be treated equally without preferential treatment.

The difference between these varying approaches is important in their outcomes even while the aims are the same. Partnership focused programs are generally more dynamic and focused on achieving measurable social impact, but can also vary significantly in scope and effectiveness depending on the participants and what their individual goals are. Regulatory approaches, in contrast, are often more standardized and enforceable due to codified strictures. This can present a challenge in balancing the competing priorities of governments, private enterprises, and nonprofits in providing access and maintaining principles of fairness and openness. Governments and NGOs, particularly the former, play an absolute critical role in ensuring the foundational pillars of access are in place, even in the absence of zero rating programs. This includes investments in digital infrastructure, ensuring a friendly investment environment, universal service obligations for mobile operators, and national digital literacy campaigns targeting vulnerable groups such as the elderly and rural residents. The importance of this ring, and the reason that it is foundational, is that for end users, this ring ensures maximum population participation in established digital health ecosystems by managing cost, connectivity, or technical skills.

The Prevention Ring: A Focus on Health Literacy, Wellness, and Behavior Change

The second ring in the DHEL focuses on active healthcare prevention, with awareness and education at the cornerstone. Much like cell phones made the need for landlines in every home moot, smartphones being fully integrated into a cohesive healthcare framework helps ameliorate some of the difficult issues of legacy healthcare system modernization in some countries and regions. The level of investment needed to modernize these systems is significant and arguably insurmountable in some contexts. At the same time, modernization efforts should adopt frameworks such as DHEL as part of their architectural consideration. DHEL makes preventative care a focal point and a significant strategy with a goal to reduce medical interventions and alleviate strain on health systems struggling with quality, breadth, and depth of care. The prevention ring acknowledges and promotes cost-effective and impactful healthcare interventions to prevent illness before they require clinical attention. In the DHEL framework, smartphones become the primary platforms for delivering a continuous and timely stream of preventative education, wellness and well-being promotion, through healthy living and lifestyle guidance. Where applicable, this includes multilingual, culturally tailored, and relevant content delivered through text, video, audio, and chatbots on topics such as nutrition, exercise, mental well-being, sexual health, and chronic disease risk factors and management.

Numerous strategies can be employed to boost preventative care messaging. Digital health platforms benefit from modern characteristics that facilitate content assimilation approaches such as gamification, to incentivize user participation. Message affinity and uptake can be boosted through influencer partnerships at scale and integration with social media platforms to increase engagement. Public health programs rooted in telemedicine can use modern communication mechanisms such as push notifications, geo-fencing alerts, and community based messaging to deliver timely and relevant health information. Crucially, this ring enables

users to engage with a health system proactively, which empowers them to take control of their own wellness through active education that can also be personalized to their specific needs, shifting the healthcare model from reactive to preventive. When facilitated through telemedicine, preventative care offers a transformative and compelling solution for healthcare delivery in resource challenged environments, particularly in low-income and rural regions where access to consistent and modernized care is sometimes limited by geography, infrastructure, and economic constraints.

The benefit of preventative care as an area of focus centers on early detection and intervention before conditions escalate into emergencies or chronic illnesses. Telemedicine approaches can help to tackle these issues by providing remote services such as screenings, health education, and routine checkups without the need for costly, time consuming travel. For resource constrained populations, this reduces both direct costs, such as transportation, and indirect costs, like lost wages due to time away from work. Preventing disease is significantly less expensive than treating advanced stages, making it a fiscally responsible strategy for underfunded health systems. In many developing regions, the realities of sparse facilities are sometimes compounded by the dearth of needed specialist care. Telemedicine can bridge this gap by connecting patients with healthcare professionals across geographic boundaries. For example, a diabetic patient in a rural setting can receive dietary counseling, glucose monitoring advice, and follow-up consultations without needing to leave their community, empowering them to manage their condition before complications arise.

Preventative care requires and relies on a strong educational component. Telemedicine platforms can deliver culturally relevant health literacy programs via mobile devices, even in low bandwidth settings, which are likely realities. These programs can encourage immunizations, hygiene practices, prenatal care, and lifestyle changes. In resource challenged environments, where misinformation and low health literacy can contribute to preventable disease burdens, scalable, tech-enabled education can be a potential game changer. Telemedicine platforms can collect data in real time, allowing public health systems management approaches to track trends, identify risk factors, and deploy targeted interventions before outbreaks or crises occur. This proactive model enhances resilience in regions where disease surveillance is traditionally weak due to a lack of infrastructure. Telemedicine, though, is not just a tool for treating illness, it is a gateway to delivering preventative care in an accessible, affordable, and scalable way. By investing in telemedicine driven prevention, these communities can reduce the disease burden, improve quality of life, and build more equitable and resilient health systems.

The Entry Ring: A Focus Technology Enabled Triage and Virtual Frontline Care

The Entry Ring within the DHEL framework represents the digital front door to active care between individuals and the healthcare system. From a systems perspective, the entry ring can also improve efficiency and sustainability. By redirecting patients who could be managed through outpatient or home-based care, it will alleviate overcrowded clinics and emergency rooms. The creation of intelligent triage strategies can be brought to fruition by leveraging AI to help filter cases at the source. Such a strategy can reduce strain on physical infrastructures and

provide quality and timely care, and maximize specialist medical professionals engagement to focus their expertise on critical cases. This process generates structured data on local health trends, enabling targeted public health responses aligned to the telemedicine footprint. The resulting benefit is focused resource allocation, and early warnings relating to disease outbreaks or health trends. These functions are vital in fragile healthcare ecosystems. Through tech enabled and AI-powered tools such as triage systems, appointment scheduling, referral systems, and virtual assistants. The entry ring aims to transform any smartphone or internet connected device into a gateway for clinical interaction. This layer goes beyond convenience with a goal focused on structural definition and reimagining of how healthcare begins in underserved environments. In places where clinical staff are overwhelmed or where there are vast distances between rural patients and care centers, AI-enabled triage can help the system prioritize high-risk cases while offering self-care or remote guidance to those with nonurgent conditions.

The entry layer also presents an interesting opportunity for expanded access to remote medical professionals beyond the borders of a country. For example, a nonprofit-driven platform could allow health professionals worldwide to volunteer their time and expertise remotely to aid needy communities. Specialists who are difficult to consult can become available synchronously or asynchronously by allowing live consultations, batch assessments, or peer and opinion reviews. While there are logistical and regulatory challenges to overcome, for instance, credential validation, this can also open access and leverage medical students. For clinicians providing care, the entry ring can provide robust decision support. Through implementing and adopting tools such as AI-backed diagnostic algorithms, DHEL-enabled platforms can collate and compare patient symptoms with large databases of medical cases, help clinicians refine differential diagnoses, or spot negative and positive trends. When integrated with electronic health records (EHR), which are part of this layer, these tools can guide care next steps, whether that's recommending lab tests or e-prescriptions, initiating referrals to clinics, hospitals, or physicians' offices, or sending a mobile health worker to a patient's location.

For patients, the entry ring offers privacy, accessibility, convenience, and, potentially, urgency when required. This is particularly true for those who face barriers such as stigma, transportation, cost, or fear of judgment. A mother, for example, in a rural community, could use a chatbot to assess her child's symptoms without worrying about clinic wait times or being outside of typical operating hours. Someone experiencing mental health distress might prefer an AI-driven app over walking into a clinic, especially in scenarios where mental health support is not adequately socially understood and may have a stigma attached. EHRs also become a basic benefit of the system, allowing patients to have records of their health interactions along with diagnosis and prognosis. In most instances, health records are not a core part of the healthcare experience in these environments, and their benefit in care transferability becomes a key benefit for patients and care service providers. Regulations that support patient privacy and rights are needed to buttress these recognized benefits. Cultural adaptation is a paramount concern in implementation as tools must be translated into local languages, reflect regional norms, and consider overall digital literacy. Such concerns can be handled with thoughtful solutions such as voice activated AI tools that may be effective in areas with low text literacy. At

the same time, integrations with popular messaging apps like WhatsApp can increase adoption through familiar user experiences.

Globally, there are already promising uses and examples that exist. India's WhatsApp-based health helplines offer symptom triage and information on local services. In Kenya, AI platforms help to guide maternal health decisions for rural women. In South America, Colombia, and Brazil, telemedicine apps facilitate same-day doctor appointments and allow for e-prescriptions for chronic illnesses. As these examples proliferate and become normative in healthcare delivery, they underscore the importance of strong regulatory frameworks that balance innovation with care and safety. Governments must ensure these tools meet clinical quality standards, protect user data, and operate within ethical AI guidelines. Entities operating within digital health delivery must co-design tools with communities and through multi-stakeholder partnerships to ensure they are technically effective, socially trusted, and equitably used. The entry ring, if implemented with thoughtfulness and care, has the potential to unlock a new era of inclusive, intelligent healthcare while simultaneously modernizing the quality of care.

The Integration Ring: A Focus on Seamlessly Linking Virtual and Physical Infrastructure

While the entry focuses on efficient triage and virtual consultations, the Integration ring focuses on tangible deliverables to ensure digital health delivery is not fragmented or limited to virtual access points. While the entry ring facilitates first contact, the integration ring ensures continuity of care by linking digital triage and consultation with the physical health infrastructure that exists to create a cohesive patient journey. As patient needs become more defined at the entry stage, interactions and services in the integration layer should deliver more personalized care. This includes referral systems, initiated lab work, e-prescriptions, and structured follow-up through in-person and outpatient clinical specialist follow-ups. Telemedicine on its own is a siloed, incomplete service offering virtual consultative advice while lacking actionable support or measurable outcomes. With broader integration into a wider care delivery ecosystem that merges providers and services telemedicine becomes more expansive. These integrations are especially vital in resource challenged environments, as fragmented care and poor recordkeeping lead to duplicated services, missed diagnoses, and gaps in follow-up care. By creating linkages between public and private providers, as well as system-wide hospitals and clinics, the integration ring promotes congruence, efficiency, focused service delivery, and patient safety. Governments must take the lead in creating investment friendly regulatory environments with clear demarcations.

The seamless coordination between virtual consultations, pharmacies, labs, clinics, hospitals, and private doctors' offices can ensure seamless and focused continuity and depth of care. This interoperability and integration can ensure that a virtual consultation can lead to appropriate in-person specialist care at a clinic or hospital, with the patient's information and history traveling securely across platforms. With the alignment of referral networks, appointment systems, diagnostic workflows, and health information exchanges, the integration ring enables real time and efficient collaboration across a care delivery ecosystem that works in a concerted manner to deliver case outcomes. Eschewing a random series of interactions for a connected thread of

care. This coordination improves the quality of care and reduces the costs associated with redundant testing, fragmented communication, and missed follow-ups. It also supports bidirectional communication, allowing specialists to send care plans or follow-up actions back to local clinics and CHWs for follow-up or implementation. As such, access to advanced and specialist care becomes more equitable, efficient, and patient-centered, regardless of whether the care journey begins on a smartphone or at a general practitioner's office. This deeper integration lays the foundation for a truly collaborative, learning health system capable of adapting and responding to the evolving needs of individuals and populations.

Community-based organizations, NGOs, and nonprofits are important in delivering services at the integration ring at the last mile. Equipped with mobile, feature rich digital tools and integrated platforms, CHWs can serve as the hands and feet of the health system, delivering medications, conducting home visits, and reinforcing care plans developed during virtual consultations. With GPS-enabled tools and access to patient records, CHWs can prioritize high-need cases, adhere to care protocols, and escalate issues when needed. This integrated model based on digital triage followed by human outreach can ensure that the benefits of telemedicine reach a broad swath of patients, especially those with limited tech access or health literacy. Private sector players such as pharmacies, labs, and delivery companies can become essential collaborators in this ring. When fully integrated, they can close the loop between diagnosis and treatment, ensuring that a digital consultation results in lab verified findings and timely medication access. In contexts where public supply chains are weak, partnerships with local pharmacies or courier networks can dramatically improve treatment adherence and patient outcomes. Micrologistics solutions, like motorcycle delivery services for medicines or lab sample pickups, have already shown success in Sub-Saharan Africa and Southeast Asia and can be scaled electronically with digital dashboards that connect all stakeholders.

Another strength of the integration ring lies in its potential to connect with financial and insurance systems. Integration with mobile wallets, microinsurance, or national health financing platforms can play a role in streamlining reimbursement for telehealth services, medication refills, or diagnostic tests. Patients can receive subsidies, co-pay support, or small incentives for adherence and follow-up. This financial alignment reduces out-of-pocket barriers and reinforces consistent engagement with care plans. Ultimately, the integration ring transforms telemedicine from a digital transactional service into a full-spectrum care ecosystem. Patients experience healthcare as a continuous, guided journey from initial triage, which can be aided by AI, to receiving medications or accessing follow-up care. This ring enhances accountability, data-driven decision making, and resource allocation for governments and healthcare systems. For underserved communities, it represents a new standard of care, one that is accessible, responsive, and connected, no matter the physical landscape and physical health infrastructure.

The Continuity Ring: A Focus on Engagement and Chronic Disease Management

Rather than serving as the culmination of care, the DHEL framework's innermost ring, the continuity layer, operates as a reso-regenerative hub. In the DHEL context, reso-regenerative refers to a model of care that supports the duality of resolution and renewal. It drives successful

care closure while sustaining and regenerating care pathways for conditions requiring ongoing management, adaptation, or escalation. It is outcome oriented and cyclical, designed to resolve what can be resolved and to perpetuate care loops that evolve with the patient's needs, leveraging intelligent feedback, human support, and inter-system interoperability. In the DHEL framework, the continuity ring brings care to resolution where possible, for example, recovery, remission, or patient discharge. It provides ongoing support for non-resolving conditions, for instance, chronic disease and mental health, and intelligently cycles patients back into other rings, such as the entry or integration, whenever necessary or as needed. As a result of this approach, care becomes patient centered, care focused, linear yet adaptive and responsive instead of fragmented and disjointed with non-deterministic outcomes.

The continuity hub of services and activities ensures a structured return to wellness for patients whose conditions can be resolved through timely care, follow-ups, education, and case discharge with resolution support. On the other end of the spectrum, for patients whose prognosis includes conditions requiring ongoing care, this provides tools and methods to embed care into daily life. This includes creating tools that adapt to changes and escalate concerns when needed. This is especially critical in scenarios where managing chronic diseases requires sustained attention, lifestyle modification, and consistent follow-up to ensure positive outcomes. The continuity ring also functions as a dynamic referral point, flagging patients who need re-entry into the entry ring for new or prolonged symptoms, routing them to the integration ring for lab work or specialist care, or connecting them to community support services. The patient care journey becomes an interconnected loop of focused care activities.

The continuity ring transforms healthcare from a series of one-time interactions into an ongoing, proactive relationship. It focuses on a care continuum. It integrates remote monitoring devices, digital prescriptions, automated medication reminders, and mental health check-ins to help patients and healthcare providers maintain a shared understanding of health status over time. By embedding these tools into a person's daily life through their phone, computing device, or community health worker, this ring ensures that health becomes a continuous experience, not just an emergency response. In many resource-challenged settings, continuity of care is often a major gap in healthcare delivery. Patient healthcare journeys often involve fragmented, one-off treatment without structured follow-up or comprehensive care plans. Patients can be kept in the loop through techniques such as mobile check-ins, messaging, mobile app-based self-monitoring, or periodic home visits from CHWs. Benefitting from appointment reminders, medication schedules, and lifestyle goals. The continuity hub can deploy a plethora of electronic tools aimed at ensuring quality long and short-term care.

Beyond the delivery of clinical services, continuity supports a multidimensional approach to health, recognizing that chronic disease management extends beyond clinical metrics and should also treat the human aspects. Building mechanisms to create and manage virtual and in-person support groups can help to provide community to individuals battling illness. Gamification can foster a sense of accountability and community among users, thereby encouraging sustained engagement. Patients managing depression or substance abuse can benefit from anonymous online communities moderated by professionals or trained peers.

These tools help reduce isolation, improve motivation, and offer emotional and psychosocial support. All critical components of care recovery and well-being. On the provider side, real-time outcome monitoring and digital case tracking systems can allow health workers and clinics to track their impact, close care gaps, and refine service delivery. The continuity promotes a model of care that is human-centric and patient-centered.

The Digital Health Equity Loop in Practice Offering a Regenerative, Human-Centered Health Ecosystem

The DHEL framework attempts to tackle healthcare delivery that is aligned with the tools and behaviors of modern populations in low-income contexts. While that is a focus of DHEL, the blueprint that it puts forward can be applied anywhere. The framework's dynamic, cyclical nature can reshape how healthcare can be structured, accessed, delivered, and sustained in an integrated manner. The five interconnected layers of access, prevention, entry, integration, and continuity form a reinforcing loop where each informs and strengthens the next. When preventative care is effectively delivered, the burden on triage and frontline care can be meaningfully reduced. Efficient entry points filter and guide patients to appropriate services, which rely on strong integration to ensure care is complete, coordinated, and documented. Continuity mechanisms drive timely outcomes and effective, coordinated long-term outcomes while providing insights into prevention strategies. This ensures that every health interaction contributes data and information that can be leveraged to improve well-being. This cyclical motion allows DHEL to adapt, regenerate, and optimize itself, guided by technology, human needs, and lived experiences.

DHEL takes a human-centered approach to the design of a healthcare ecosystem grounded in dignity, trust, inclusion, and results. Technology alone cannot transform healthcare unless it is designed for and with the communities it serves, along with their contextual realities. That means acknowledging cultural contexts, addressing language and literacy barriers, respecting privacy concerns, and building systems people can understand and trust. Whether it's an AI triage tool communicating in local dialects or a mental health platform allowing anonymous check-ins, every layer of DHEL is intended to honor the user's humanity. The aim is not to replace human care, but rather to meaningfully integrate technology to enhance it. Resulting in an improvement in the breadth and depth of quality care that can be delivered.

One of DHEL's defining strengths is its modular, context-responsive architecture, designed to acknowledge and evolve with local realities and capacities. It is not a rigid system but a flexible framework that allows health initiatives to start where they are most feasible, be it SMS-based campaigns in rural areas, CHW-led triage in post-disaster zones, or mobile-first teleconsultations in underserved urban neighborhoods. As those realities improve and trust and coordination deepen, these initiatives can grow to include more advanced services. Such services, for example, can be remote diagnostics, e-prescriptions, and cross-platform referrals. What makes this possible is not a single operator or monolithic platform but instead a shared set of standards, protocols, and interoperable tools that enable diverse actors, be they public, private, NGO, or informal, to operate across system layers.

These participatory entities can be disparate in mission and scope yet interconnected through a common integrative fabric. There are tools and standards to be created to support DHEL, but crucially, these should be established with localized considerations. Application and platform interoperability, data standards, EHRs, and service coordination workflows across institutional boundaries are some of the core standards to be addressed. However, this brings into focus a critical decision point at the heart of DHEL. Who initiates and governs these integration points? Should this be the mandate of a national health authority? A regional health tech consortium? A public-private alliance? While ministries and health departments may be the logical anchor in many countries, in others, especially where innovation outpaces policy, the integration layer may need to emerge from collaborative networks, philanthropic foundations, or consortia of private digital health innovators. This is not a technical issue but one of governance, legitimacy, trust, and accountability. How do integration points get started, governed, and sustained? What are the incentives, safeguards, and accountability mechanisms that ensure they benefit the whole system, especially for the most marginalized users? These questions are not barriers to implementation but, instead, design opportunities for policymakers, technologists, funders, and communities to co-create a digital health ecosystem that is truly regenerative. DHEL thrives not because it answers every question up front but because it creates space for collaboration, adaptation, and shared ownership.

In parallel to these formal integration efforts, decentralized models of self-custody offer another layer of resilience and empowerment. DHEL envisions a future where patients can also carry their own clinical history stored securely on mobile devices, cloud-based health wallets, or even offline digital ID cards. This enables individuals to traverse the DHEL rings fluidly, sharing data with providers of their choice, regardless of affiliation or geography. In contexts where health systems are fragmented or still maturing, self-custody provides continuity even when central integration is incomplete. It ensures that care isn't delayed or diminished simply because systems don't talk to each other. However, this approach introduces new design and policy challenges around data security, literacy, recovery, and support, requiring thoughtful investment and inclusive design. Importantly, self-custody and system level integration are not in conflict, they are complementary. DHEL must embrace both, enabling national or regional centralized systems while potentially embracing self custody. This dual approach enhances resilience, fosters user agency, and allows care to be truly patient-centered. In a well executed DHEL implementation, a patient's data can exist in a national EHR system, be locally mirrored on their device, and be selectively shareable with any provider they choose. This layered, flexible model promotes equity, continuity, and innovation without demanding uniformity of infrastructure across all regions and stakeholders.

By supporting care that is mobile-first, decentralized, and equity-driven, DHEL offers a new model for health systems, one that is less reliant on hospitals and physical facilities and more centered around the user. It creates a seamless bridge between digital and physical services, empowering community health workers, private sector partners, and public health systems to work together. As services become more coordinated, responsive, and data-informed, health outcomes improve not only for individuals but for entire communities. This model can be the key

to building resilience, scaling impact, and closing equity gaps in fragile states and underserved populations. Ultimately, DHEL is a catalyst for systemic transformation, not through disruption but through integration, adaptation, and regeneration. It allows healthcare to evolve as people's lives and needs evolve, creating a living system that listens, learns, and grows. By rooting itself in people's everyday tools, phones, messages, and networks and wrapping itself around their real-world challenges, DHEL becomes more than a framework. It becomes a new way of thinking about health. Not as a service to be accessed but as a lifelong care ecosystem in which every interaction contributes to healing, empowerment, and equity.

Key Enablers of Digital Health Equity Loop

The potential success of DHEL-enabled implementations rests on a compendium of factors. These include considerations around scalability, sustainability, and inclusivity. Such considerations help to inform and support the operational backbone of any effort. Helping move efforts from concept adoption to bringing services to fruition. Technology selection is just as important as meaningful technology adoption can be a boon to these efforts. AI-enabled solutions, for example, can be leveraged to create impactful tools. In environments experiencing clinician shortages, AI can be a force multiplier in delivering care, helping to close the care gap where they are scarce or overburdened. Equally vital is the establishment of an interoperable digital infrastructure. To achieve true integration across health systems, platforms must adopt data standards that allow seamless communication between all participating entities. This promotes the frictionless flow of patient data securely across service points, reducing redundancies and fragmentation while enabling continuity of care.

With service accessibility as a primary goal. Ideas such as zero-rating or low-cost access to enabling services like connectivity are critical. In these scenarios, users can easily engage with upstream services without cost friction. For example, the uptake of potential solutions such as symptom checkers, educational resources, and care follow-ups becomes more approachable. By removing cost barriers, solutions that can improve reach and patient participation while delivering core services, such as triage, are essential. This drives digital health in the direction of being a public good rather than a privilege or convenience. Removing these gateway costs helps to form a foundation for equitable engagement when paired with low-cost mobile device accessibility. The people component that delivers the human touch is also just as important. CHWs can be a cornerstone of last-mile care delivery. When these resources are trained, adequately equipped, and provided with decision-support protocols, service delivery becomes personable.

Implementations must drive inclusive design and multi-stakeholder collaboration. Digital platforms must be built for their specific populations, accounting for population variances in literacy, digital fluency, local languages, and connectivity realities. Features like speech recognition, offline modes, and mobile first layouts should not be luxuries but rather core functionalities. These considerations, coupled with intentionality in the operating environment, create fertile ground from which great results can spring. These include regulatory health bodies

that encourage and cultivate broad and meaningful partnerships to drive legitimacy and coordination. Telecom providers can be supported and encouraged to enable affordable connectivity infrastructure. Technology-focused organizations can be provided with economic incentives to build and iterate tools and relevant services. Academic institutions should be encouraged to continue to provide research and knowledge transfer to create, validate, and evaluate impact. Community-based organizations can drive relevance and trust. These enablers transform DHEL from a health technology framework into a resilient, people centered, and scalable health solution.

Design Principles Guiding the Digital Health Equity Loop

The primary design principle of DHEL solutions is that telemedicine is not an add-on solution but rather core to the patient experience. Through thoughtful technology selection and localized considerations aimed at resolving population needs. Digital health platforms should be the primary point of contact for patients needing care in non-emergency scenarios. By offering triage, diagnosis, follow-up, and support, patients can receive services more quickly and be redirected if appropriate. A second guiding principle is prevention before cure. Healthy lifestyle promotion, disease prevention, early detection, and health education must be baked into the patient journey. Informed populations generally make informed decisions, and sharing information to guide and shape population behavior can yield benefits for patients and healthcare management entities. Reducing the healthcare needs of populations can alleviate the care burdens on virtual and physical infrastructures. Thereby aligning healthcare delivery with needs in a timely manner.

The third principle is mobile-first. This is a key component as it acknowledges that mobile phones are a significant primary digital access point. Based on available infrastructure, platforms should be designed to function smoothly in local environments. Equity, the fourth principle, is also foundational. The intentional prioritization of the needs of marginalized and underserved groups should be addressed. By accounting for structural and social determinants that often prevent equitable access to care, solutions that consider these factors can be embedded in the designs of platforms. Every design component should be evaluated through an inclusion lens. This commitment ensures the system does not reinforce disparities but actively works to resolve them.

DHEL's dynamic and modular approach allows designers to support centralized and decentralized approaches, meeting the need for coherence or sharded approaches. The realities of local environments should always be determining factors in implementation and design. Healthcare is typically delivered through centrally managed systems. These standardized approaches to care protocols, national quality frameworks, and data regulations do not preclude the adoption of decentralized and self-custody approaches for patient EHRs. This provides flexibility for alignment and local adaptation without sacrificing system-wide coordination.

Conclusion

The DHEL framework accounts for the modern realities of digital experiences. In a world with so-called digital natives, those born into a world with mature modern technologies, it seeks to rewire our outlook on healthcare delivery. Lots of industries have benefited from the technology revolution. Bringing the convenience of e-commerce, app-based boarding passes, online social networks on a massive scale, and job boards, to name a few, yet digital healthcare delivery remains fragmented and uninspired. The DHEL framework offers more than a novel approach to healthcare delivery. It proposes a paradigm shift by anchoring telemedicine as a linchpin of primary care. This repositions digital health not as a stopgap or auxiliary service but as a foundational pillar of modern, people-centered health systems. It moves health beyond the clinic, placing it in the hands, homes, and communities of those historically left behind.

The framework responds to the structural, logistical, and social gaps that fragment care in resource-constrained environments through its five conceptual layers. These are access, prevention, entry, integration, and continuity. Its modularity makes it adaptable; its equity-driven design makes it urgent. DHEL is not a technology blueprint but a systems innovation grounded in social equity, human-centered design, and adaptive governance. It imagines how health systems can be built, not from concrete upward but from the device outward. It centers the tools people possess, mobile phones, community networks, and digital habits, and wraps infrastructure, services, and support around them. It proposes a shift from episodic care to structured, continuous engagement. It shifts from purely centralized systems to augmentation through interconnected ecosystems. It removes siloed actors in favor of shared responsibility.

The success of the framework's implementation hinges on a coalition of committed actors. Such coalitions can include governments, funders, innovators, and community leaders creating multi-stakeholder partnerships. By nature of their functional scope, governments can align digital health with broader development goals. The conceptual DHEL framework outlines the scaffolding for an inclusive health future. However, a framework on its own is not transformative and requires steps that demand experimentation, iteration, and shared leadership. Integration points must be defined, governance models built, and use cases tested across geographies and contexts. DHEL is not just a policy innovation but a call to action for a new generation of health systems. It challenges incrementalism in healthcare and promotes designs that promote access. In doing so, it asks a fundamental question. If we could build health systems from scratch today, what would they look like? The answer lies in DHEL, not as a finished blueprint but as a living invitation to build something better together.

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